

Ref	Project Name	Overview	Status	Status	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Costs Planned (£)	Costs Actual (£)
10206	Playground Improvements Phase 4	Amber	Active	→	The Play Strategy has been agreed and priorities for improvements and refurbishments of play areas have been determined. A project brief for the final four sites to be refurbished has been drafted. Loop Road play area to be progressed during 2020/21, and works are due to commence week commencing 18th October 2021. Other three remaining play area refurbishments are currently on hold and to be reviewed in 2021/22. <u>Project is amber as there is a risk that there will be further delays due to Covid-19 priorities and focus on funding has changed, as a result we have been asked to put the remaining three play area refurbishments on hold for the time being.</u>	Amber	Amber	Green	Green	Arran Henderson	Geoff McManus	01/08/2007	30/04/2009	31/07/2022	£ 603,155	£ 475,720
10297	Local Development Framework	Green	Active	↑	The Development Management Policies (DPM) has been adopted in October 2016 and reviewed in October 2021 and is now part of the Development Plan for the area. The Site Allocations DPM was submitted to the Secretary of State by July 2019 and the examination hearing completed in December 2019. The inspectors report was issued to the Council in August 2021. The DPM has been found sound and was adopted by Council on the 14 October 2021.	Green	Green	Green	Green	Ernest Amoako	Giorgio Framalico	01/04/2010	01/12/2014	31/12/2021	£ 689,550	£ 589,775
10916	Hoe Valley Flood Alleviation and Enhancement Appraisal	Green	Active	→	A contractor has been appointed and outline design work has been completed. The consultation began on the 18th September 2017, and closed on 30th October 2017. The scheme is being developed further but due to the current COVID-19 situation this will be delayed until further notice. Alternative funding streams are still being explored.	Green	Green	Green	Green	Katherine Waters	Geoff McManus	01/04/2016	31/10/2017	31/07/2023	£1,103,205	£772,835
20000	Sheerwater Regeneration Project	Green	Active	NEW	The leisure and recreational facilities in the grounds of Bishop David Brown were completed in September 2021. Eastwood Leisure Centre was officially opened 16 October 2021. The purple phase was completed in September with its first occupant on 25 Sept 2021. Work has started on site on both the red and the copper phases. Yellow phase is still in detailed design stage with continuing planning condition discharge, and negotiations with LPA. To achieve vacant possession for the yellow phase, a further twenty-one secure tenants need to be relocated. Confirmation of the CPO (Compulsory Purchase Order) made on 22 Oct 2020 is still awaited from the Secretary of State.	Green	Green	Green	Green	Paola Capel-Williams	Louise Strongitharm	22/07/2018	30/09/2027	N/a	£ 491,657,023	£ 120,066,899
20019	Heather Farm SANG	Green	Active	→	Land has been leased to the Council and leased back to Horsell Common Preservation Society to manage site as a Suitable Alternative Natural Green Space (SANG). All the financial and legal requirements have been completed. The SANG opened in January 2016, but the delivery of the SANG proposals will continue for the next five years. The council has recently provided funding for the expansion of car parking spaces to support the increasing use of SANG. Planning permission has already been granted for an additional 54 parking spaces, which the funding will be used to deliver.	Green	Green	Green	Green	Ernest Amoako	Giorgio Framalico	31/10/2014	31/10/2019	31/03/2022	£ 1,749,856	£ 1,707,071
20035	Personalisation and Prevention Partnership Fund	Green	Active	→	The Personalisation and Prevention Partnership Fund (PPPF) project is working to keep local residents over 50 independent and living in their own homes as long as possible; as well as enhancing their general wellbeing. In partnership with the Clinical Commissioning Group we are now offering a social prescribing referral service with all GP practices in the Borough. Work has been completed at Brockhill displaying adaptations to enable people to stay in their homes. Community Centres and Brockhill will be offering courses and activities and suppliers are now being approached to arrange new activities and encourage residents back into the centres as lockdown restrictions ease.	Green	Green	Green	Green	Jade Buckingham	Julie Meme	31/12/2012	31/12/2017	31/03/2022	£ 690,000	£ 560,638
20067	Developing a Favourable Conservation Status Licence	Amber	Active	→	The project was established working closely with Natural England. The Council's Strategic Organisational Licence from Natural England was renewed in Sept 2020. Habitat improvement works were completed in 2020. Surveys undertaken in spring 2021. Joint working with Natural England (NE) to share best practise and learning between the Woking pilot and the national district level licensing rollout by NE. Lessons learnt article published in a national ecology journal (Sept 2021). Stakeholder meeting (Oct 2021). <u>Scoping in progress to inform future steps (to be determined, hence amber risk level).</u>	Amber	Green	Green	Green	Tracey Haskins	Geoff McManus	31/08/2015	31/03/2021	30/11/2021	£ 181,000	£ 138,956

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20120	Rainwater Gardens	Green	Active	➔	First pilot rain garden completed successfully in Blackdown Close, Sheerwater, in February 2019. Alpha Road rain garden close to completion pending snagging issues to be resolved with contractor, this has impacted with the project schedule. Further pilot locations have been identified for which designs are being developed.	Green	Green	Green	Green	Lara Beattie	Geoff McManus	01/06/2018	31/03/2019	N/a	£ 50,000	£ 44,711
20122	CCTV Upgrade and New Control Room	Green	Active	➔	The Control Room has been constructed. The next phase of migrating each individual control room has commenced. Surrey Police are now operating from within the new control room. The delivery of the second control room (Woking Car Parks) has been put on hold due to other WBC project priorities and staffing.	Green	Green	Green	Green	Trevor Kimber	David Loveless	24/06/2019	31/03/2020	31/03/2022	£ 2,175,000	£ 1,060,110
20124	Woking Integrated Transport	Under Review	Active	➔	Works to public realm outside the Railway Station and improvements along High Street are complete. Works to Church Path and Chapel Street public realm is complete. Additional highway safety and public realm improvement schemes have been added to the project; which have been delivered. An example of these additional schemes is new surfacing and paving in Locke Way and Broadway with a new junction treatment at Maybury Road and Stanley Road, new zebra crossing at Walton Road/Stanley Road, new paving on Church Street East, Church Path and Chapel Street. Additional works involving new highway capacity improvements at Lockfield Drive/Victoria Way junction due have also been completed. Project is to be closed once budget has been reconciled. Additional minor works at Dukes Court and Chertsey Road are still required and will be budgeted for at completion stage of this project.	Green	Green	Under Review	Green	Louisa Calam	Giorgio Framalico	01/06/2016	31/12/2020	31/03/2022	£ 23,444,000	Under Reconciliation
20159	Turf and Drainage Improvements at St Johns Lye Cricket Pitch	Green	Active	➔	Initial drainage work and cricket outfield improvements completed. Further work to the pond and ditch required. Remaining work to be reevaluated during 2021.	Green	Green	Green	Green	Arran Henderson	Geoff McManus	25/03/2018	31/10/2018	30/09/2021	£21,225	£9,275
20172	Open Housing Implementation	Amber	Active	➔	<u>Uncertainty around Phase 2 scope and timescale caused by lack of supplier and partner resources is reflected in the amber RAG flag status. Alternative options are being investigated and a different approach is being proposed.</u>	Amber	Amber	Amber	Green	Alison Cornacchia/ Adele Devon	Louise Strongitharm	01/08/2018	31/03/2020	31/12/2021	£ 822,000	£854,264
20188	Community Matters Partnership Project	Amber	Active	➔	There was a successful launch event in January 2018 and there are now 11 partners involved in the Community Matters Partnership (CMP). A steering group has been set up and is being chaired by a local business. The website launched in February 2019. The CMPs first Give and Gain day took place in July 2019 at Brockhill. CMPP is now a recognised charity managing the project with financial assistance from Woking Borough Council. <u>Project is amber as the budget is currently being reconciled with a view of closing the project.</u>	Green	Green	Amber	Green	Elsbeth Andrews	Adam Thomas	01/05/2017	31/03/2021	31/10/2021	£ 16,700	£ 23,460
20191	Old Woking Independent Living	Green	Active	⬆	Project completed October 2021 and now in defects period.	Green	Green	Green	Green	Ian Tomes/ Sam O'Neill	Louise Strongitharm	17/12/2017	21/09/2021	12/10/2021	£ 16,700,000	£ 15,265,154
20209	Duke's Court Plaza	Under Review	Active	➔	Works started on site 2019 and are still on track to complete in 2021. Since initiation the project has been divided into two parts, the service and highway works which are the responsibility of the WITP team, and the Green Wall and Restaurant kiosk which will remain with Estate Management/ Dukes Court Team. The green wall was installed Dec 2020. The restaurant building is in the final stages of completion/snagging.	Green	Green	Under Review	Green	Vanessa Tabner	David Loveless	01/06/2019	30/04/2020	01/12/2021	£ 4,525,000	Under Reconciliation
20221	Microsoft Office 365 Implementation	Amber	Active	➔	Implementation is progressing. <u>SharePoint Proof of Concept and laptop build identified issues that need to be resolved. Due to the different user experiences, training will be essential - this will have an impact on both original resource and budget. These are being managed hence the change in status from red to amber.</u>	Amber	Green	Amber	Green	Alison Cornacchia	Adele Devon	01/10/2020	31/05/2021	28/02/2022	£ 173,025	£ 104,807

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20223	New Temporary Accommodation	Under Review	Active	➔	Generally the project is progressing well. The project board meets every six weeks to monitor and highlight reports are available. The majority of units are occupied and full occupancy is anticipated for 121 Chertsey Road. Waterman House is now complete, barr the substation installation; prior to occupancy.	Green	Green	Under Review	Green	Jon Herbert	Louise Strongitharm	01/08/2019	31/12/2020	31/10/2021	£ 4,567,087	Under Reconciliation
20226	HIF A320 Woking Town Centre	Amber	Active	➔	Project has identified some major issues and risks which we are trying to mitigate through potential programme rescheduling. Multi-utility contractor is on-board looking at utility diversions under the bridge. Majority of the triangle has now been demolished and the CPO for remaining elements will be submitted by the end of 2021. Work is ongoing with Network Rail, and the construction method for the bridge has been refined. <u>Project is amber due to issues associated with Day Aggregates access relocation, and Goldsworth Road crescent site acquisitions. There is also project risk associated with the development sites coming forward.</u>	Amber	Amber	Green	Green	Louisa Calam	Giorgio Framaliccio	21/03/2020	15/03/2024	N/a	£ 115,000,000	£ 32,088,690
20229	Car Park management systems	Green	Active	➔	Supplier appointed and contract signed. Implementation of Victoria Way is near completion.	Green	Green	Green	Green	Ian Reynolds	Geoff McManus	01/11/2020	30/11/2021	31/03/2022	£ 1,980,000	£ 329,252
20233	Play Area Surfacing Repairs	Green	Active	NEW	Order for play equipment repair placed. Awaiting date for works to commence. Tender brief for surfacing works being finalised. Tender anticipated to go live October 2021.	Green	Green	Green	Green	Arran Henderson	Geoff McManus	01/09/2021	30/09/2022	N/a	£ 100,000	£0
20234	Planet Woking	Green	Active	➔	Planet Woking launched on 24 Sept 2020. The standalone website - www.planetwoking.co.uk - has a range of resources and case studies and is managed and updated by the Green Infrastructure team. Promotion of local climate change activities by the Council and its partners is actively undertaken through social media channels with the help of Air Social. Three online talks have been held so far. On 17 June 2021, the Executive resolved to identify funding in this financial year and then through the next available Investment Programme to continue the programme over the two year period July 2021-July 2023 at a total cost of £66,000 excl. VAT.	Green	Green	Green	Green	Lara Beattie	Geoff McManus	01/09/2020	30/07/2021	31/07/2023	£ 175,218	£ 116,878
20242	IDOX Building Control Public Access & Planning Portal Connector	Green	Active	➔	This project has now been delivered and successfully implemented.	Green	Green	Green	Green	David Edwards/Jimi Ogunsola	Giorgio Framaliccio	01/10/2020	16/11/2020	31/07/2022	£ 15,800	£ 7,125
20246	Woking Youth Hub	Green	Active	➔	Funding application has been approved by DWP, following a tender exercise a provider (Surrey Care Trust) has been appointed. The target support group are 18-25 year olds on benefits. This project is now underway.	Green	Green	Green	Green	Adam Thomas	Louise Strongitharm	01/05/2021	31/05/2024	N/a	£0	£0
20248	Sutton Green Flood Alleviation Scheme	Under Review	Active	➔	All the construction work is complete and the snagging has been addressed. A time extension has been submitted to the end of Sept 2021 to enable review of project costs.	Green	Green	Under Review	Green	Katherine Waters	Geoff McManus	01/07/2020	30/09/2020	30/09/2021	£ 195,000	Under Reconciliation
20254	Demolition of 2 Monument Way West	Red	Active	⬇	Completed. <u>Project is red because it has an outstanding cost which is currently being challenged. Once remedied, the project will be closed.</u>	Green	Amber	Green	Red	Ian Tomes	David Loveless	12/04/2021	30/06/2021	N/a	£ 97,626	£67,242
20255	Call Secure Plus	Green	Active	➔	Project viability is being reviewed - a decision as to the project future will be made in due course.	Green	Green	Green	Green	Nabeela Akhter	Adele Devon	01/06/2021	31/12/2021	N/a	£ 22,540	£0
20256	E-commerce platform for independent retailers in Woking	Green	Active	➔	The biggest challenge was to change consumer behaviour, even though initial market research indicated that there was an appetite to support this platform which in turn will support our independent shops.	Green	Green	Green	Green	Chris Norrington	Giorgio Framaliccio	01/06/2021	31/01/2022	N/a	£ 29,950	£ 24,950

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20259	New Town Centre Signage - Wayfinding	Green	Active	➔	Project is on course. The tender is currently being evaluated.	Green	Green	Green	Green	George Chisenga	Geoff McManus	01/10/2021	31/12/2021	31/03/2022	£ 250,000	£0
20262	Leisure centre and 3G car park in Woking Park alterations	Green	Active	⬆	Design complete and consultation with local residents - Royal Air Force Cadet School, Leisure Centre, Parking Service - is also complete. Quotes have been returned and the contractor selected. Construction is complete. We are awaiting contractors final invoice and then this project can be closed.	Green	Green	Green	Green	George Chisenga	Geoff McManus	01/08/2021	31/08/2021	31/10/2021	£ 12,500	£ 7,714
20263	2023 Grounds Maintenance and Street Cleaning Contract	Green	Active	➔	This project is to retender the Grounds Maintenance and Street Cleaning Contract. Project commenced and is on schedule.	Green	Green	Green	Green	Mark Tabner	Geoff McManus	16/08/2021	31/03/2023	N/a	£ 80,000	£0
20264	The Old Woking Community Centre Project	Green	Active	NEW	Conditional planning approval has now been acquired. The Stage 4 design and construction information is currently being worked up to support the project going out to tender, shortly. Once tenders are received, they will be reviewed against budget, and a decision on awarding the main works contract will be made.	Green	Green	Green	Green	Sam O'Neill	Giorgio Framalico	01/05/2021	31/12/2022	N/a	£ 2,689,134	£ 63,182
20265	Housing Maintenance Procurement 2022	Green	Active	➔	The overarching aim of the project is to oversee, plan and implement the smooth transition back to the Council of the management and maintenance of its social housing stock. The current contractual arrangements with New Vision Homes will end on 31 March 2022. The project is progressing well.	Green	Green	Green	Green	Adam Browne	Louise Strongitharm	22/03/2021	01/04/2022	N/a	£ 80,000	£ 13,375
20268	Railway Underpass Refurbishment	Amber	Active	⬇	Network Rail have not approved the application (which is normally turned round in 28 days) and a time extension is therefore being submitted. <u>Prices are subject to change and for that reason the project is amber.</u>	Amber	Green	Green	Green	Richard Smith	Geoff McManus	01/05/2021	31/08/2021	31/03/2022	£ 28,000	£0
20270	Woking Town Centre Masterplan	Green	Active	➔	The first phase of resident panel consultations has completed. Project is on track and the next phase will be key stakeholder one to one consultations. Project is still within time and budget.	Green	Green	Green	Green	Ernest Amoako	Giorgio Framalico	01/08/2021	31/08/2023	N/a	£ 100,000	£ 5,525
20275	Victoria Way Central Reservation	Green	Active	NEW	The project has not started yet and we are trying to mitigate any risks such as availability of space on the Highway from the Streetworks Team and unforeseen import costs associated with purchasing mature trees to keep within the original budget.	Green	Green	Green	Green	Faouzi Saffar	Giorgio Framalico	20/08/2021	30/11/2021	N/a	£ 750,000	£0
20280	Midas House / Export House District Heat and Cooling	Green	Active	NEW	This project relates to connecting Midas House and Export House to the new Poole Road Energy Station. The majority of this work is being funded by a government grant, Council have had to submit a change request to the funding body to slightly vary the scheme to suit our buildings. The positive response was received on the 30th Sept 2021, which officers are currently reviewing.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2021	31/03/2023	N/a	£ 4,627,689	£0
20281	Victoria Square	Red	Active	NEW	The Victoria Square development was due to open in November 2021. The developers, SRM, informed the Council of a delay at the end of August citing the impact of Covid and labour shortages. Since then Victoria Square Woking Limited (VSWL) and the Council have been working with the tenants on the implications of the delay and meetings have been held with SRM to secure a deliverable revised programme, given the shortages of materials and labour that SRM are still experiencing. Once agreed, the revised robust and deliverable programme will allow VSWL and the Council to assess the costs to the programme and give clarity to tenants. <u>Given these circumstances the risk rating appropriate for this project has been elevated to RAG red which has turned the overall project status to RAG red.</u>	Red	Green	Green	Green	Mark Ireland	Julie Fisher	01/12/2016	31/04/2020	31/03/2022	£ 700,000,000	£ 600,390,291

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Projects at Practical Completion																	
10221	Private Finance Initiative	Amber	Retention	→	All of the 224 PFI houses are now occupied by families nominated from the Council's housing register. 147 private sale homes were completed in August 2018. There are open spaces that are still to be handed over. Although construction is complete, advisors may be required for outstanding issues as the handover of the open space has not yet been achieved, and the standards specified by the tender documents have not been met. <u>Project issue flag is amber due to the outstanding adoption of open spaces.</u>	Green	Amber	Green	Green	Paola Capel-Williams	Louise Strongitharm	02/01/2005	31/12/2010	30/06/2022	£ 4,490,307	£ 4,490,307	
10621	Ditch Restoration Smarts Heath	Green	Retention	→	The ditch restoration work is complete and all associated works were finished by December 2010. The final monitoring report has been submitted to Natural England and we are awaiting final sign off from them in Autumn 2021.	Green	Green	Green	Green	Arran Henderson	Geoff McManus	24/05/2010	30/11/2010	31/12/2010	£ 35,000	£ 34,621	
10634	Hoe Valley Main Scheme Construction Phases	Under Review	Retention	→	The defect and maintenance period has now expired on the Hoe Valley and the project has now entered the 12 year liability period and the Environment Agency has taken over the liability for the flood defence maintenance. The general park area is now included within the Council's public realm contracts.	Green	Green	Under Review	Green	Mark Rolt	Giorgio Framalocco	06/07/2010	31/12/2015	N/a	£ 43,700,000	Under Reconciliation	
20040	Hoe Valley School	Green	Retention	→	The school has been handed over and is now operating. Sportsbox commenced operation with our contractor Freedom Leisure in early July 2018. There has been some additional costs to compensate Freedom Leisure for grass pitches not being available due to dry summer. There was a safety audit on the crossing outside the school and additional works have been completed. Surrey County Highways have now agreed under a Section 278 agreement to adopt the completed area of highway. The project will now be closed. Reconciliation is ongoing and Project Team are working on identifying costs which have been wrongly coded against the project in order to finalise and complete closure of the workbook.	Green	Green	Green	Green	Ian Tomes	Giorgio Framalocco	01/06/2015	31/05/2018	N/a	£ 45,107,300	£ 44,896,005	
20146	Leisure Lagoon Modernisation	Amber	Retention	↑	Works are complete, flumes have been installed and opened. <u>Project is amber for schedule because of concrete repairs.</u>	Green	Amber	Green	Amber	David Loveless	Giorgio Framalocco	01/06/2017	30/04/2018	30/06/2020	£1,855,000	£ 1,797,746	
20186	Woking Park-CCTV Installation	Amber	Retention	→	Project is now complete. <u>Project is amber due to issues with the fibre network which prevented a signal being sent back to Export House. This has now been resolved. This project will only be closed once the full scale of the CCTV control room connections are known and if any additional works are required.</u>	Green	Green	Green	Amber	David Loveless	Giorgio Framalocco	01/12/2017	31/05/2018	N/a	£ 235,000	£ 191,728	
20219	Pool in the Park Structural Works-Phase 1	Green	Retention	→	The project is now in retention. The works are all complete. Project was over schedule due to an increase in scope of works due to issues identified during the initial site investigation works.	Green	Green	Green	Green	David Loveless	Giorgio Framalocco	01/06/2019	31/03/2020	28/02/2021	£ 1,150,000	£ 1,115,828	
Projects Closed During Reporting Period																	
10207	SPA Interim Strategy	N/a	Closed	N/a	Work is complete at Horsell Common under remit of Horsell Common Preservation Society. Footpath and boardwalk construction at White Rose Lane will now be considered under the Hoe Valley Flood Alleviation Scheme. All works at Brookwood Country Park have been completed. Project is amber as over schedule.	N/a	N/a	N/a	N/a	Arran Henderson	Geoff McManus	01/01/2007	01/12/2008	30/09/2020	£ 1,194,632	£ 1,046,990	
20045	Horsell Allotment Amenity Hut	N/a	Closed	N/a	Project is now complete. Final invoice has been paid.	N/a	N/a	N/a	N/a	David Loveless	Giorgio Framalocco	01/12/2015	31/08/2016	31/05/2017	£ 170,000	£ 144,216	
20257	SCC land and buildings renewable energy assessment	N/a	Closed	N/a	SCC leading this countywide assessment for the potential for renewables and tree planting on local authority owned sites across the county. Initial findings have been released to participating authorities. This project was created for monitoring purposes; as only needed to secure the Non Disclosure Agreement and Data Sharing Agreement.	N/a	N/a	N/a	N/a	Lara Beattie	Geoff McManus	01/11/2020	30/06/2021	30/06/2021	£0	£0	

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20236	Hoe Stream Footway Repairs	N/a	Closed	N/a	After submitting a short time extension the project was completed w/c 140621. Spend is slightly over (a 5.5% budget overrun) causing an amber budget status.	N/a	N/a	N/a	N/a	George Chisenga	Geoff McManus	16/11/2020	31/03/2021	30/06/2021	£ 35,000	£ 36,950

KEY	
Green	Project is progressing according to agreed plans and targets and is within all tolerances.
Amber	Project contains areas of concern which are impacting on delivery and may need remedial action.
Red	Project is failing in one or more areas and is in need of immediate attention.
Blue	Project on closure, had variations previously highlighted.
↑	Overview RAG Flag has improved since the last Project Monitoring Report.
→	Overview RAG Flag is the same as the last Project Monitoring Report.
↓	Overview RAG Flag is worse than the last Project Monitoring Report.
Revised End	Indicates that CMG has authorised an extension to the schedule of a project. If a project exceeds its budget/timescale and a formal request for an extension to either is agreed, the rag flags will be baselined against the revised budget/timescale.