

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
10206	Playground Improvements Phase 4	Green	→	The Play Strategy has been agreed and priorities for improvements and refurbishments of play areas have been determined. Funding now agreed for the remaining three play areas at Horsell Moor, Oakfield and Sutton Green. Contractor appointed for Horsell Moor and Oakfield, with public consultation completed. Officers have been working with the supplier and local ward Councillors to agree amendments to the design in line with feedback. Works anticipated to start at the beginning of July 2023. Separately working with Sutton Green Residents Association to progress refurbishment of Sutton Green Play Area.	Green	Green	Green	Green	Arran Henderson	Giorgio Framalico	01/08/2007	30/04/2009	31/03/2024	£ 883,000	£ 693,155	£ 592,740
10297	Local Development Framework	Green	→	The Development Management Policies (DPD) has been adopted and is now part of the Development Plan for the area. The Site Allocations DPD has also been adopted. The original programme is completed, and the core strategy is about to be reviewed, the target for this element to be completed is by October 2023 which aligns to the end date of the five year review.	Green	Green	Green	Green	Mike Slater	Beverley Kuchar	01/04/2010	01/12/2014	31/10/2023	£ 389,550	£ 689,550	£ 636,513
10916	Hoe Valley Flood Alleviation And Enhancement Appraisal	Green	→	Project originally commenced work in 2016, when a contractor was appointed to develop the outline design work ready for planning. Public consultation was also undertaken in 2017. The project was temporarily suspended in 2020, following a review of the investment programme. Next steps are now being considered.	Green	Green	Green	Green	David Loveless	Giorgio Framalico	01/04/2016	31/10/2017	31/07/2023	£ 600,000	£ 1,103,205	£ 772,835
20000	Sheerwater Regeneration	Red	→	The leisure and recreational facilities in the grounds of Bishop David Brown were completed in September 2021. Eastwood Leisure Centre was officially opened 16 October 2021. The purple phase of the project was completed in September 2021. Work has started on site on both the red and the copper phases. Yellow phase is under construction. Confirmation of the Compulsory Purchase Order has been agreed by the Secretary of State. <u>Project is red because of financial risks, including build cost inflation, rising interest rates and availability of funding.</u> A financial review of the original scheme is being undertaken and may change how the scheme is delivered - the outcome of the review is due to be reported to Council in July. Options for the delivery of the scheme are being explored such as working with Housing Associations to deliver future phases.	Red	Amber	Amber	Green	Paola Capel-Williams	Louise Strongitharm	22/07/2018	30/09/2027	None.	£ 491,657,023	£ 491,657,023	£ 187,875,210
20019	Heather Farm SANG	Green	→	Land has been leased to the Council and leased back to Horsell Common Preservation Society to manage the site as a Suitable Alternative Natural Green Space (SANG). All the original financial and legal requirements are complete. The site opened in January 2016. The Council has provided funding for the expansion of car parking spaces to support the increasing use of the SANG. The Heather Farm management plan sets out certain infrastructure items to be delivered as part of the maintenance of the SANG. The project end date enables those works to be carried out during these first ten years of its operation. Further consideration now needs to be given as to whether to close this project and manage the site as part of business activities.	Green	Green	Green	Green	Beverley Kuchar	Giorgio Framalico	31/10/2014	31/10/2019	31/12/2025	£ 1,719,856	£ 1,850,039	£ 1,707,071
20067	Developing A Favourable Conservation Status Licence	Green	→	The project was established working closely with Natural England (NE). Habitat improvement works were completed in 2020. Surveys are undertaken periodically. Joint working with NE to share best practice is ongoing and learning between the Woking pilot and the national district level licensing roll out by NE continues. The Council's Strategic Organisational Licence from NE was renewed in March 2023. Scoping is in progress to inform future steps.	Green	Green	Green	Green	Tracey Haskins	Giorgio Framalico	31/08/2015	31/03/2021	31/12/2023	£ 50,000	£ 181,000	£ 147,789
20120	Rainwater Gardens	Green	→	First pilot rain garden completed successfully in Blackdown Close, Sheerwater, in February 2019. Alpha Road rain garden also now completed. In principle funding has been allocated to the project from SCC over the next three years; this is to deliver further rain gardens within the Rive catchment. Project in its current form will be closed and a new project based around SCC funding will be initiated.	Green	Green	Green	Green	Fauzi Saffar	Giorgio Framalico	01/06/2018	31/03/2019	31/05/2025	£ 50,000	£ 50,000	£ 44,711
20122	CCTV Upgrade And New Control Room	Green	→	The Control Room has been constructed. The next phase of migrating each individual control room has commenced. The Public Space CCTV is now operating from within the new control room. The migration of the Woking Car Parks control room has been put on hold due to other WBC project priorities and staffing. Due to these delays and the need to review the Southside CCTV installation, work will not be completed by the original end date. Once a revised timetable has been agreed, a time extension will be submitted.	Green	Green	Green	Green	Trevor Kimber	David Loveless	24/06/2019	31/03/2020	31/05/2023	£ 2,175,000	£ 2,175,000	£ 1,447,197

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20124	Woking Integrated Transport	Green	→	All major works with the main contractor have been completed, with only some minor snagging items identified during the retention period remaining. Other works with a different contractor include a road safety audit and bollards in and around Christchurch Way. CLT has agreed to bring in cost controls and limit avoidable spend. The full works to complete the bollards will not be completed at this time, however a low cost option is currently being considered, taking into account access requirements. Works were initially planned to take place by June 2023, but this may need to be reviewed following the completion of the options appraisal. After a detailed financial review, it has been confirmed that the project will now be delivered within budget.	Green	Green	Green	Green	Louisa Calam	Giorgio Framalico	01/06/2016	31/12/2020	30/06/2023	£ 24,900,000	£ 31,023,600	£ 30,766,000
20226	Housing Infrastructure Fund (HIF) – Woking Town Centre	Red	→	Previous works include utility investigations under Victoria Arch to feed into diversion costings and design. Remaining acquisitions of the triangle site are in negotiation. Demolition of the triangle is paused until full acquisitions are complete. Due to significant cost increases as a result of national inflation and cost pressures, and possible road closure disruption, it has been agreed to pause the project to enable it to be reviewed to assess its long-term viability. Discussions are ongoing regarding financial risk sharing with key project partners. <u>Project is red because of the risks and issues around the finances and the viability of the scheme.</u> The project is under review with Homes England and findings will be reported once finalised.	Red	Red	Red	Green	Louisa Calam	Giorgio Framalico	21/03/2020	15/03/2024	31/03/2027	£ 115,000,000	£ 115,000,000	£ 42,251,436
20229	Car Park Management Systems	Green	→	Supplier appointed and contract signed. Implementation of Victoria Way is completed. Equipment installation for the new Red and Green Car Parks began in January 2022. Installation is ongoing and car park went live in April 2022. Victoria Place Car Parks were completed in September 2022 and Brewery Road completed in October 2022. Heathside Crescent started in April 2023.	Green	Green	Green	Green	Ian Reynolds	Giorgio Framalico	01/11/2020	30/11/2021	30/06/2023	£ 1,980,000	£ 1,980,000	£ 1,611,887
20233	Play Area Repairs	Green	→	The play area resurfacing works commenced in March 2022. Eight sites have been completed to date, and the remaining sites will be completed as part of the extended project, subject to funding. A report outlining the approach to future refurbishment has been considered by Overview and Scrutiny in January 2023 and supported by Executive in February 2023. A programme of works for 2023/24 is being developed in line with the approach outlined in the Executive Report.	Green	Green	Green	Green	Arran Henderson	Giorgio Framalico	01/09/2021	30/09/2022	31/03/2025	£ 100,000	£ 162,512	£ 110,208
20234	Planet Woking	Green	→	Project is progressing well. Planet Woking launched in September 2020. Promotion of local climate change activities by the Council and it's partners is actively undertaken through social media channels with the help of Air Social. Social media engagement has grown threefold in the last year and the Greener Woking Working Group agreed in June 2022 that the contract with Air Social will continue as planned to July 2023.	Green	Green	Green	Green	Lara Beattie	Giorgio Framalico	01/09/2020	30/07/2021	31/07/2023	£ 94,580	£ 175,218	£ 164,563
20246	Woking Youth Hub	Green	→	Funding application has been approved by DWP, following a tender exercise a provider (Surrey Care Trust) has been appointed to end of 2023. Funding awarded for 2023/2024. The target support group are those aged 16 -25 and on benefits, who will be mentored and supported to access employment opportunities. Target for 2023/24 is to support 115 young people through this project.	Green	Green	Green	Green	Adam Thomas	Louise Strongitharm	01/05/2021	31/05/2024	None.	£ 197,443	£197,443 (fully funded by DWP)	£ 197,443
20263	Grounds Maintenance and Street Cleaning Contract Retender	Green	→	This project is to re-tender the Grounds Maintenance and Street Cleaning Contract. A consultant has been recruited to support delivery and work is underway.	Green	Green	Green	Green	Mark Tabner	Giorgio Framalico	16/08/2021	31/03/2023	31/03/2025	£ 80,000	£ 80,000	£ 15,823
20264	The Old Woking Community Centre	Green	→	Works commenced on the 7th November 2022. Old Woking Community Association have been successful in obtaining circa £902,000 and a separate £80,000 contingency budget from Surrey County Council's Your Fund Surrey budget. As a consequence, the scope of works has increased significantly, and the completion date has been moved to the end of August 2023.	Green	Green	Green	Green	Ian Tomes	Giorgio Framalico	01/05/2021	31/12/2022	31/08/2023	£ 2,689,134	£3,136,787 £1,454,787 (WBC) £700,000 (Woking College) £982,000 (SCC)	£ 977,933

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20270	Woking Town Centre Masterplan	Amber	↓	The first phase of resident panel consultations has completed. The one to one consultations have also been completed. Work is being done by consultants on absorption rate and townscape strategy has been completed. Public consultation on the draft was carried out between the 25th July 2022 and the 17th October 2022. A report was taken to the February 2023 Executive detailing the outcome of the consultation. Next steps will be a report to the Executive in the Summer 2023 to consider options and agree the way forward. <u>This has impacted with the project end date and the project status is therefore showing amber. Schedule will be updated once way forward has been agreed.</u>	Green	Amber	Green	Amber	Beverley Kuchar	Giorgio Framalico	01/08/2021	28/02/2023	None.	£ 173,320	£173,320 £100,000 (WBC) £73,320 (HIF)	£ 171,316
20272	Midas House Refurbishment (2nd and 3rd Floor)	Green	→	Third floor is now complete, but the second floor has been on hold due to the tenant and managing agent negotiating a settlement figure in relation to dilapidation fees. A sum has now been agreed between all parties following negotiations and work will commence once funds have been received.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/04/2022	31/08/2022	31/03/2024	£ 300,000	£ 300,000	£ 30,358
20274	Woking Palace Repairs And Essential Works	Green	→	The works are in progress. All works are on target and in budget. A few minor additional on-site elements to be completed as agreed by the scheduled monument consent, as agreed with Historic England. Final snagging works will be completed in May 2023.	Green	Green	Green	Green	Richard Smith	David Loveless	01/11/2021	30/05/2023	None.	£ 47,500	£ 47,500	£ 35,604
20278	Redeployable CCTV	Amber	↓	Deployable CCTV cameras are installed. <u>The final invoice has been received and the project is amber due to schedule whilst closure is being progressed.</u>	Green	Green	Green	Amber	Trevor Kimber	Giorgio Framalico	04/01/2022	31/03/2022	28/02/2023	£ 10,020	£ 10,020	£ 7,175
20280	Midas House Export House District Heat And Cooling Project	Green	→	The Council has had to submit a change request to the funding body to slightly vary the scheme to suit our buildings. A positive response to the revised scheme was received and subsequently approved. Grant spend deadline has been met and necessary information is being provided to the Grant Body ready for sign-off. Current practical completion is estimated for 31st May 2023, due to commissioning and handover procedures.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2021	31/03/2023	30/06/2023	£ 4,627,689	£ 4,627,689	£ 3,558,547
20281	Victoria Place	Red	→	The retail elements of the Victoria Place development opened in Spring 2022. The residential element was handed over to Native and marketing commenced at the end of February with 18 tenancies agreed at 6 April. The Hilton Hotel is planned to be open by Christmas 2023, however significant risks to the schedule remain due to risks relating to weather events and labour market supply which may disrupt the programme schedule and the ability to recover from any disruptions. Regular meetings with senior SRM officers continue with the Chief Executive, Project Director and the Victoria Square Woking Limited Board. SRM are fully engaged with its contractor to resolve a long term solution to the cladding. The financial implications of a delay to the opening of the hotel and the delayed opening of the centre from November 2021 are the subject of ongoing contract discussions and are being fully assessed. <u>Given these circumstances the risk rating is appropriate and a revised completion date will be agreed with SRM.</u> Please note that the project budget remains green despite the fact that actual spend is showing as over budget - the reason for this is that the Final Account process is yet to be undertaken which will resolve the value of compensation events and bring the project back within agreed budget once concluded.	Red	Red	Green	Green	Tim Wells	Julie Fisher	01/12/2016	30/04/2021	31/12/2023	£ 700,000,000	£ 700,000,000	£ 701,866,984
20291	Redevelopment Of Garages 1 To 12 Bonsey Lane Westfield	Red	↓	Project received planning permission in March 2023 and the bid for grant funding was submitted to Homes England shortly after. However, Homes England did not approve the grant application due to significant concerns over project deliverability. <u>The project is no longer viable at the current time hence the red RAG status and will be closed.</u>	Red	Red	Red	Red	Jon Herbert	Louise Strongitharm	01/12/2021	31/12/2023	None.	£ 2,655,000	£ 2,655,000	£ 3,261
20300	Fit for the Future Programme	Green	NEW	A programme to build a WBC fit for the future, with a reduced budget, improved governance and transformed services. The programme is currently concluding the discovery phase with an output of a target operating model for the council, and a roadmap for implementing the change within 2023-24. The next stage will include tough decisions from CLT and Executive. Key enablers of Communications and engagement; Organisation Development; Financial analysis are all in place to support a consistent, coherent plan for the next stage.	Green	Green	Green	Green	Lee Danson	Kevin Foster	06/01/2023	31/03/2025	None.	£ 3,517,479	£ 3,517,479	£ 498,000
20301	EV Charging Points	Green	→	This project will enable payments to be taken for the Electric Charging points currently in the Red Car Park and the Victoria Way Car Park. In addition, the payment operator will now be responsible for charger operations and maintenance. Good progress has been made on technical charger surveys and it is anticipated that this project will still be delivered on time.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	01/09/2022	31/01/2023	31/05/2023	£ 30,000	£ 30,000	£0
20303	Dukes Court Office Suite Refurbishment	Green	→	Scheme was retendered and returned costs were within the overall budget and contract has been awarded. Start date to be agreed by the end of May 2023, for progression and completion within 2023/2024 financial year.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/04/2022	31/10/2022	29/09/2023	£ 265,000	£ 265,000	£0

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20320	Monument Way West	Green	NEW	This project is for the preparation and submission of a Planning Application for an industrial scheme on Plot 2, Monument Way West, which is known as the former G4S site. Currently awaiting proposals from the architect to allow resident engagement to commence prior to preparing and submitting planning application.	Green	Green	Green	Green	Mark Ferguson	David Loveless	20/03/2023	30/09/2023	None.	£ 75,000	£ 75,000	£ 550
20326	Former Scout Hut - Residential Planning Application	Green	NEW	This project is for the preparation and submission of a Planning Application for a residential development of the Former Scout Hut, Walnut Tree Lane, Byfleet, for one or two houses. Documentation is being prepared for a full planning application.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2023	31/12/2023	None.	£ 25,000	£ 25,000	£0
20327	Westfield Avenue Compound - Residential Planning Application	Green	NEW	This project is for the preparation and submission of a Planning Application for a residential development of the Westfield Avenue Compound site, which will deliver circa 9 houses. Documents being prepared for Planning Permission submission.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2023	31/12/2023	None.	£ 35,000	£ 35,000	£0
Projects at Practical Completion																
10221	Private Finance Initiative	Amber	→	All of the 224 PFI houses are now occupied by families nominated from the Council's housing register. 147 private sale homes were completed in August 2018. <u>Project is amber due to the outstanding adoption of open spaces, however the project is now in the process of being closed.</u>	Green	Amber	Green	Green	Paola Capel-Williams	Louise Strongitharm	02/01/2005	31/12/2010	30/06/2022	£ 3,260,000	£ 4,490,307	£ 4,490,307
20146	Leisure Lagoon Modernisation	Green	→	Works are complete, and the project is in retention until the end of November 2022 whilst in defects period. A defect with part of the changing room floor has been highlighted which the contractor is working to resolve. Project will be closed once the defects have been addressed.	Green	Green	Green	Green	David Loveless	Giorgio Framaliccio	01/06/2017	30/04/2018	30/06/2020	£ 800,000	£ 1,855,000	£ 1,797,746
20186	Woking Park-CCTV Installation	Green	→	Project is now complete. This project will only be closed once the full scale of the CCTV control room connections are known and if any additional works are required.	Green	Green	Green	Green	David Loveless	Giorgio Framaliccio	01/12/2017	31/05/2018	None.	£ 235,000	£ 235,000	£ 199,700
20191	Old Woking Independent Living	Green	→	Project completed October 2021 and is now in defects period. Final account has been agreed and retention period finished at the end of October 2022. Defects correction certificate issued. Project closure paperwork in hand.	Green	Green	Green	Green	Ian Tomes	Louise Strongitharm	17/12/2017	21/09/2021	12/10/2021	£ 16,700,000	£ 16,700,000	£ 16,498,393
20219	Pool In The Park Structural Works-Phase 1	Green	→	All works have been completed and the project retention period expired at the end of February 2022. Defects identified during the retention period have been addressed by the contractor. Awaiting final invoice from the consultant for their outstanding fee. Project will be closed once this invoice is paid.	Green	Green	Green	Green	David Loveless	Giorgio Framaliccio	01/06/2019	31/03/2020	28/02/2021	£ 750,000	£ 1,150,000	£ 1,141,914
20223	New Temporary Accommodation	Green	→	The project is now delivered. Both 121 Chertsey Road and Waterman House are both fully occupied. Project closure is in progress.	Green	Green	Green	Green	Jon Herbert	Louise Strongitharm	01/08/2019	31/12/2020	31/01/2022	£ 4,567,087	£ 5,752,063	£ 5,646,266
20259	New Town Centre Signage - Wayfinding	Green	→	Nine navigational totems are in place. Project is substantially complete and has now been put into retention until 31st May 2024.	Green	Green	Green	Green	George Chisenga	Giorgio Framaliccio	01/10/2021	31/12/2021	31/05/2023	£ 250,000	£ 250,000	£ 109,126
20266	Goldsworth Park Retail Centre Car Park Works	Green	→	This project is for repairs, surfacing works and white lining to areas of Goldsworth Park Retail Centre car park. This project has been in retention until August 2022. The final invoice is due from the contractor, when it is received the retention monies will be released and the project closed. The contractor is required to return to complete a small section of work.	Green	Green	Green	Green	Vanessa Tabner	David Loveless	01/01/2022	30/04/2022	31/05/2022	£ 65,505	£ 65,505	£ 60,526
20269	Community Meals Relocation To Monument Way	Green	→	Project is now complete and was delivered within schedule and budget. Project is now in a 12-month retention period until June 2023, after which it can close.	Green	Green	Green	Green	Pino Mastromarco	Louise Strongitharm	01/11/2021	29/04/2022	31/08/2022	£ 361,000	£ 361,000	£ 359,064

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
Projects Closed During Reporting Period																
20209	Dukes Court Plaza	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Vanessa Tabner	David Loveless	01/06/2019	30/04/2020	None.	£ 4,525,000	£ 4,916,756	£ 4,916,734
20221	Microsoft Office 365 Implementation	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Adam Walther	Kevin Foster	01/10/2020	31/05/2021	31/03/2023	£ 142,025	£ 463,000	£ 452,733
20242	Idox Building Control Public Access Planning Portal Connector	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	David Edwards	Giorgio Framaliccio	01/10/2020	16/11/2020	31/03/2023	£ 15,800	£ 15,800	£ 7,125
20244	IDOX Enterprise	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	David Edwards	Adam Walther	01/06/2022	31/03/2023	None.	£ 43,400	£ 43,400	£ 18,400
20265	Housing Maintenance Procurement	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Adam Browne	Louise Strongitharm	22/03/2021	01/04/2022	31/03/2023	£ 80,000	£ 80,000	£ 60,302
20266	Goldsworth Park Retail Centre Car Park Works	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Vanessa Tabner	David Loveless	01/01/2022	30/04/2022	31/05/2022	£ 65,505	£ 65,505	£ 60,526
20275	Victoria Way Central Reservation	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Fauzi Saffar	Giorgio Framaliccio	20/08/2021	30/11/2021	31/03/2023	£ 750,000	£ 300,000	£0

KEY	Green	Project is progressing according to agreed plans and targets and is within all tolerances.
	Amber	Project contains areas of concern which are impacting on delivery and may need remedial action.
	Red	Project is failing in one or more areas and is in need of immediate attention.
	Blue	Project on closure, had variations previously highlighted.
	↑	Overview RAG Flag has improved since the last Project Monitoring Report.
	→	Overview RAG Flag is the same as the last Project Monitoring Report.
	↓	Overview RAG Flag is worse than the last Project Monitoring Report.
Revised End	Indicates that CLT has authorised an extension to the schedule of a project. If a project exceeds its budget/timescale and a formal request for an extension to either is agreed, the rag flags will be baselined against the revised budget/timescale.	