

REVENUE ESTIMATES 2024/25		
SUMMARY OF SERVICE PLANS		
	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>PLACE</u>		
ENVIRONMENTAL QUALITY		
Building Control	128,269	166,268
Emergency Planning	66,311	72,766
Environmental Health	673,509	767,154
Environmental Maintenance	4,170,138	3,580,812
Waste & Recycling	2,506,587	2,422,712
PLACE MAKING		
Development Management	869,402	544,955
Green Infrastructure	108,858	68,843
Planning Policy	464,908	933,749
SUSTAINING THE LOCAL ECONOMY		
Parking Services	(3,452,695)	(2,893,767)
<u>COMMUNITIES</u>		
COMMUNITY SUPPORT		
Centres For The Community / Community Services	1,409,291	833,984
Community Safety	284,156	149,440
Family Support	380,836	(133,840)
Support To Organisations / Grants	565,651	61,817
HEALTH, WELLBEING & CULTURAL		
Arts, Heritage And Events	626,003	396,770
Health And Wellbeing	681,399	233,066
Leisure Services	2,852,790	2,000,490
HOUSING		
Housing Needs	1,729,027	2,723,761
Housing Standards	381,262	322,506
Housing Strategy & Enabling	482,610	666,235
INDEPENDENT LIVING		
	308,286	588,425
<u>CORPORATE RESOURCES</u>		
DEMOCRATIC SERVICES		
Civic Functions And Expenses	179,528	127,422
Corporate Management & Members	3,732,245	4,528,956
Elections	515,088	629,197
Marketing Communications	258,450	197,311
CUSTOMER SUPPORT SERVICES		
Housing Benefits & Council Tax	436,339	574,996
Licensing	48,730	(49,870)
Local Land Charges	(105,600)	(24,476)
Revenue Collection	893,077	900,641
	21,194,454	20,390,323
Property Services	(12,734,789)	(4,914,313)
NET COST OF SERVICES	8,459,665	15,476,010
BUDGET ADJUSTMENTS		
Brockhill Extra Care (was GF, now transferred to HRA)	429,677	0
Corporate adjustments not incorporated in individual Service Plan:	(14,137)	(432,510)
SERVICE PLANS - TOTAL	8,875,205	15,043,500

BUILDING CONTROL

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	465,888	320,674
Premises		
Transport		
Supplies & Services	19,000	13,000
Third Party Payments		
Transfer Payments		
Support Costs	99,466	112,594
Capital Charges		
GROSS EXPENDITURE	<u>584,354</u>	<u>446,268</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(456,085)	(280,000)
Rents		
Other Income		
TOTAL INCOME	<u>(456,085)</u>	<u>(280,000)</u>
NET EXPENDITURE	<u>128,269</u>	<u>166,268</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	128,269
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(132,086)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	176,085
Cost Reductions / Fit For The Future Savings	(6,000)
Other Minor Variations	
	<u>37,999</u>
<u>Specific Service Issues</u>	
Original Estimate 2024/25	<u>166,268</u>

Directorate: Place
Service Plan: Building Control

EMERGENCY PLANNING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	29,981	25,095
Premises		
Transport		650
Supplies & Services	11,000	21,162
Third Party Payments		
Transfer Payments		
Support Costs	25,329	25,859
Capital Charges		
GROSS EXPENDITURE	66,311	72,766
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME		
NET EXPENDITURE	66,311	72,766

SUMMARY OF VARIATIONS

Original Estimate 2023/24		66,311
<u>General Budget Pressures</u>		
Changes in Management and Administration costs	(4,356)	
Changes in Capital Charges		
Contractual Inflation		
Changes in FM, Cleaning & Security Contracts		
Changes in Energy Costs		
Business Rates Changes		
Changes in Insurance		
Changes in Fees and Charges		
Cost Reductions / Fit For The Future Savings		
Other Minor Variations	10,812	
		6,456
<u>Specific Service Issues</u>		
Original Estimate 2024/25		72,766

Directorate: Place
Service Plan: Emergency Planning

ENVIRONMENTAL HEALTH

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	574,292	579,254
Premises	34,895	30,170
Transport		
Supplies & Services	60,664	64,266
Third Party Payments		
Transfer Payments		
Support Costs	122,296	156,077
Capital Charges		
GROSS EXPENDITURE	792,147	829,766
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(58,413)	(60,512)
Rents		
Other Income	(60,225)	(2,100)
TOTAL INCOME	(118,638)	(62,612)
NET EXPENDITURE	673,509	767,154

SUMMARY OF VARIATIONS

Original Estimate 2023/24	673,509
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	38,742
Changes in Capital Charges	
Contractual Inflation	(4,725)
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	124
Changes in Fees and Charges	(2,099)
Cost Reductions / Fit For The Future Savings	(6,790)
Other Minor Variations	9,918
	35,170
<u>Specific Service Issues</u>	
Removal of recharges to control of dogs	58,475
Original Estimate 2024/25	767,154

Directorate: Place
Service Plan: Environmental Health

ENVIRONMENTAL MAINTENANCE

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	332,715	234,440
Premises	3,131,635	2,709,493
Transport	6,900	23,000
Supplies & Services	208,448	124,903
Third Party Payments		
Transfer Payments		
Support Costs	224,195	249,310
Capital Charges	442,660	442,660
GROSS EXPENDITURE	<u>4,346,553</u>	<u>3,783,806</u>
<u>Income</u>		
Government Grants		
Other Grants		(10,034)
Sales		
Fees & Charges	(30,180)	(40,195)
Rents	(23,079)	(16,839)
Other Income	(123,156)	(135,926)
TOTAL INCOME	<u>(176,415)</u>	<u>(202,994)</u>
NET EXPENDITURE	<u>4,170,138</u>	<u>3,580,812</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	4,170,138
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(73,159)
Changes in Capital Charges	
Contractual Inflation	228,926
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	5,960
Business Rates Changes	(5,893)
Changes in Insurance	2,385
Changes in Fees and Charges	(10,015)
Cost Reductions / Fit For The Future Savings	(820,043)
Other Minor Variations	<u>25,854</u>
	(645,985)
<u>Specific Service Issues</u>	
Environmental Car Hire	16,100
Repair works on Countryside	31,260
SCC Emergency Planning Support	9,300
Original Estimate 2024/25	<u><u>3,580,812</u></u>

Directorate: Place
Service Plan: Environmental Maintenance

WASTE & RECYCLING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	59,085	105,921
Premises	125,426	125,428
Transport		
Supplies & Services	5,000	5,000
Third Party Payments	3,021,825	3,207,425
Transfer Payments		
Support Costs	34,247	49,579
Capital Charges	<u>350,330</u>	<u>350,330</u>
GROSS EXPENDITURE	<u>3,595,913</u>	<u>3,843,684</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales	(3,220)	(2,000)
Fees & Charges	(976,783)	(1,314,565)
Rents		
Other Income	<u>(109,323)</u>	<u>(104,407)</u>
TOTAL INCOME	<u>(1,089,326)</u>	<u>(1,420,972)</u>
NET EXPENDITURE	<u><u>2,506,587</u></u>	<u><u>2,422,712</u></u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	2,506,587
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	62,169
Changes in Capital Charges	
Contractual Inflation	185,600
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	2
Changes in Fees and Charges	(337,782)
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	<u>6,136</u>
	(83,875)
<u>Specific Service Issues</u>	
Original Estimate 2024/25	<u><u>2,422,712</u></u>

Directorate: Place
Service Plan: Waste & Recycling

DEVELOPMENT MANAGEMENT

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	1,383,018	1,146,241
Premises	20,830	13,350
Transport		
Supplies & Services	28,700	28,700
Third Party Payments		
Transfer Payments		
Support Costs	376,283	495,164
Capital Charges		
GROSS EXPENDITURE	<u>1,808,831</u>	<u>1,683,455</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(939,429)	(1,138,500)
Rents		
Other Income		
TOTAL INCOME	<u>(939,429)</u>	<u>(1,138,500)</u>
NET EXPENDITURE	<u>869,402</u>	<u>544,955</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24		869,402
<u>General Budget Pressures</u>		
Changes in Management and Administration costs	(117,896)	
Changes in Capital Charges		
Contractual Inflation		
Changes in FM, Cleaning & Security Contracts		
Changes in Energy Costs		
Business Rates Changes		
Changes in Insurance	20	
Changes in Fees and Charges	(199,071)	
Cost Reductions / Fit For The Future Savings	(7,500)	
Other Minor Variations		
	(324,447)	
<u>Specific Service Issues</u>		
Original Estimate 2024/25		<u>544,955</u>

Directorate: Place
Service Plan: Development Management

GREEN INFRASTRUCTURE

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	83,432	47,766
Premises		
Transport		
Supplies & Services	50,685	45,885
Third Party Payments		
Transfer Payments		
Support Costs	50,626	49,077
Capital Charges		
GROSS EXPENDITURE	<u>184,743</u>	<u>142,728</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(30,000)	(28,000)
Rents		
Other Income	<u>(45,885)</u>	<u>(45,885)</u>
TOTAL INCOME	<u>(75,885)</u>	<u>(73,885)</u>
NET EXPENDITURE	<u>108,858</u>	<u>68,843</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	108,858
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(37,215)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	2,000
Cost Reductions / Fit For The Future Savings	(4,800)
Other Minor Variations	
	<u>(40,015)</u>
<u>Specific Service Issues</u>	
Original Estimate 2024/25	<u>68,843</u>

Directorate: Place
Service Plan: Green Infrastructure

PLANNING POLICY

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	326,767	284,280
Premises		
Transport		
Supplies & Services	53,276	550,000
Third Party Payments		
Transfer Payments		
Support Costs	84,864	99,468
Capital Charges		
GROSS EXPENDITURE	<u>464,908</u>	<u>933,749</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME	<u> </u>	<u> </u>
NET EXPENDITURE	<u><u>464,908</u></u>	<u><u>933,749</u></u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	464,908
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(27,883)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(53,276)
Other Minor Variations	
	<u>(81,159)</u>
<u>Specific Service Issues</u>	
Local Plan (previously in Capital Programme)	550,000
Original Estimate 2024/25	<u><u>933,749</u></u>

Directorate: Place
Service Plan: Planning Policy

PARKING SERVICES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	666,129	632,018
Premises	2,127,125	2,644,625
Transport	9,312	15,955
Supplies & Services	576,944	569,136
Third Party Payments		
Transfer Payments		
Support Costs	364,071	440,775
Capital Charges	426,485	426,485
GROSS EXPENDITURE	<u>4,170,066</u>	<u>4,728,994</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(7,364,531)	(7,364,531)
Rents	(1,090)	(1,090)
Other Income	(257,140)	(257,140)
TOTAL INCOME	<u>(7,622,761)</u>	<u>(7,622,761)</u>
NET EXPENDITURE	<u>(3,452,695)</u>	<u>(2,893,767)</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	(3,452,695)
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	42,593
Changes in Capital Charges	
Contractual Inflation	133,693
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	113,439
Business Rates Changes	342,784
Changes in Insurance	7,459
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(116,741)
Other Minor Variations	<u>14,201</u>
	537,428
<u>Specific Service Issues</u>	
New budget for Vandalism repairs	10,000
Additional budget for water usage	11,500
Original Estimate 2024/25	<u>(2,893,767)</u>

Directorate: Place
Service Plan: Parking Services

CENTRES FOR THE COMMUNITY / COMMUNITY SERVICES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	545,268	205,450
Premises	316,091	246,475
Transport	2,000	
Supplies & Services	23,861	15,811
Third Party Payments		
Transfer Payments		
Support Costs	697,945	449,114
Capital Charges	89,233	89,233
GROSS EXPENDITURE	<u>1,674,398</u>	<u>1,006,082</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales	(1,500)	
Fees & Charges	(126,135)	(180,146)
Rents	(53,970)	(52,570)
Other Income	(83,502)	60,618
TOTAL INCOME	<u>(265,107)</u>	<u>(172,098)</u>
NET EXPENDITURE	<u>1,409,291</u>	<u>833,984</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	1,409,291
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(588,649)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	(2,140)
Changes in Energy Costs	(31,904)
Business Rates Changes	1,272
Changes in Insurance	(1,594)
Changes in Fees and Charges	(54,011)
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	<u>(1,000)</u>
	(678,026)
<u>Specific Service Issues</u>	
Transfer of Richardson Centre to Catalyst	(13,750)
Community Centres change of use	(38,382)
Removal of WITS (Translation Service)	77,852
Fit For The Future saving not achievable	77,000
Original Estimate 2024/25	<u>833,984</u>

Directorate: Communities
Service Plan: Centres For The Community

COMMUNITY SAFETY

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	469,832	82,373
Premises		
Transport	1,200	50
Supplies & Services	49,100	11,000
Third Party Payments		
Transfer Payments		
Support Costs	79,124	56,017
Capital Charges		
GROSS EXPENDITURE	599,256	149,440
<u>Income</u>		
Government Grants	(30,000)	
Other Grants	(145,000)	
Sales		
Fees & Charges		
Rents		
Other Income	(140,100)	
TOTAL INCOME	(315,100)	
NET EXPENDITURE	284,156	149,440

SUMMARY OF VARIATIONS

Original Estimate 2023/24	284,156
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(410,566)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	(3,550)
	(414,116)
<u>Specific Service Issues</u>	
Womens Support Centre - Moved to Catalyst	279,400
Original Estimate 2024/25	149,440

Directorate: Communities
 Service Plan: Community Safety

FAMILY SUPPORT

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	51,878	
Premises	36,060	19,960
Transport	1,150	250
Supplies & Services	103,590	10,950
Third Party Payments		
Transfer Payments		
Support Costs	505,747	
Capital Charges		
GROSS EXPENDITURE	698,424	31,160
<u>Income</u>		
Government Grants		
Other Grants	(185,000)	(165,000)
Sales		
Fees & Charges		
Rents		
Other Income	(132,588)	
TOTAL INCOME	(317,588)	(165,000)
NET EXPENDITURE	380,836	(133,840)

SUMMARY OF VARIATIONS

Original Estimate 2023/24		380,836
<u>General Budget Pressures</u>		
Changes in Management and Administration costs	(557,624)	
Changes in Capital Charges		
Contractual Inflation		
Changes in FM, Cleaning & Security Contracts		
Changes in Energy Costs		
Business Rates Changes		
Changes in Insurance		
Changes in Fees and Charges		
Cost Reductions / Fit For The Future Savings		
Other Minor Variations	2,850	
		(554,774)
<u>Specific Service Issues</u>		
Family Centres moving to Barnardo's		84,098
Youth Development ended		(44,000)
Original Estimate 2024/25		(133,840)

Directorate: Communities
Service Plan: Family Support

SUPPORT TO ORGANISATIONS / GRANTS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	8,883	3,853
Premises		
Transport		
Supplies & Services	496,743	
Third Party Payments		
Transfer Payments		
Support Costs	60,025	57,964
Capital Charges		
GROSS EXPENDITURE	<u>565,651</u>	<u>61,817</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME	<u> </u>	<u> </u>
NET EXPENDITURE	<u><u>565,651</u></u>	<u><u>61,817</u></u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	565,651
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(7,091)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(496,743)
Other Minor Variations	
	<u>(503,834)</u>
<u>Specific Service Issues</u>	
Main grants budget removed for 2024/25 (above)	
Original Estimate 2024/25	<u><u>61,817</u></u>

Directorate: Communities
Service Plan: Support To Organisations

ARTS, HERITAGE & EVENTS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	19,828	11,452
Premises	21,250	19,750
Transport		
Supplies & Services	497,750	306,600
Third Party Payments		
Transfer Payments		
Support Costs	103,175	85,968
Capital Charges		
GROSS EXPENDITURE	<u>642,003</u>	<u>423,770</u>
<u>Income</u>		
Government Grants		
Other Grants	(1,000)	
Sales		
Fees & Charges	(15,000)	(27,000)
Rents		
Other Income		
TOTAL INCOME	<u>(16,000)</u>	<u>(27,000)</u>
NET EXPENDITURE	<u>626,003</u>	<u>396,770</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	626,003
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(25,583)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	(12,000)
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	
	<u>(37,583)</u>
<u>Specific Service Issues</u>	
New Victoria Theatre - payment in line with contract	75,000
The Lightbox - Review of Service Agreement	(189,000)
Arts Development activity reduced	(77,650)
Original Estimate 2024/25	<u>396,770</u>

Directorate: Communities
Service Plan: Arts, Heritage & Events

HEALTH & WELLBEING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	246,386	68,466
Premises	10,770	3,832
Transport		
Supplies & Services	205,050	20,700
Third Party Payments		
Transfer Payments		
Support Costs	234,395	138,819
Capital Charges	21,349	21,349
GROSS EXPENDITURE	717,949	253,166
<u>Income</u>		
Government Grants		
Other Grants	(9,150)	
Sales		
Fees & Charges	(27,400)	(20,100)
Rents		
Other Income		
TOTAL INCOME	(36,550)	(20,100)
NET EXPENDITURE	681,399	233,066

SUMMARY OF VARIATIONS

Original Estimate 2023/24	681,399
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(273,496)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	3,182
Changes in Fees and Charges	7,300
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	(16,970)
	(279,984)
<u>Specific Service Issues</u>	
Woking Community Transport end of SLA	(150,000)
Kingfield Football Club contribution ended	(10,000)
Removal of voluntary grants and sponsorship	9,150
Downsizing of Sports Development activity	(17,500)
Original Estimate 2024/25	233,066

Directorate: Communities
Service Plan: Health & Wellbeing

LEISURE SERVICES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	106,320	92,292
Premises	2,760,637	2,355,747
Transport		
Supplies & Services	45,947	119,577
Third Party Payments		
Transfer Payments		
Support Costs	244,830	238,243
Capital Charges	535,143	535,143
GROSS EXPENDITURE	<u>3,692,877</u>	<u>3,341,002</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		(9,500)
Fees & Charges		
Rents		
Other Income	(840,087)	(1,331,012)
TOTAL INCOME	<u>(840,087)</u>	<u>(1,340,512)</u>
NET EXPENDITURE	<u>2,852,790</u>	<u>2,000,490</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	2,852,790
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(20,615)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	(2,797)
Changes in Energy Costs	(358,983)
Business Rates Changes	
Changes in Insurance	44,890
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(444,600)
Other Minor Variations	
	<u>(782,105)</u>
<u>Specific Service Issues</u>	
Leisure Contract changes	(72,366)
SportsBox budgets reviewed	26,041
Sale of Electricity	(9,500)
New Equipment budget reset	(14,370)
Original Estimate 2024/25	<u>2,000,490</u>

Directorate: Communities
Service Plan: Leisure Services

HOUSING NEEDS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	690,604	1,031,049
Premises	639,274	804,326
Transport	95	2,000
Supplies & Services	1,030,874	1,489,792
Third Party Payments		
Transfer Payments	773,523	981,065
Support Costs	338,958	507,893
Capital Charges	690,731	690,731
GROSS EXPENDITURE	4,164,059	5,506,857
<u>Income</u>		
Government Grants	(1,357,320)	(1,631,123)
Other Grants		
Sales		
Fees & Charges	(322,515)	(457,907)
Rents	(107,024)	(70,650)
Other Income	(648,173)	(623,416)
TOTAL INCOME	(2,435,032)	(2,783,096)
NET EXPENDITURE	1,729,027	2,723,761

SUMMARY OF VARIATIONS

Original Estimate 2023/24	1,729,027
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	509,381
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	147,781
Changes in Energy Costs	(20,000)
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(31,611)
Other Minor Variations	(4)
	605,547
<u>Specific Service Issues</u>	
Grant for Sanctuary Scheme and Domestic abuse expenses	(2,500)
Increase in Bed & Breakfast expenditure	493,193
Homelessness Directorate Funding	(166,917)
Bed & Breakfast income	(136,147)
Temporary accomodation rents	61,131
Temporary accomodation subsidy budget reviewed	140,427
Original Estimate 2024/25	2,723,761

Directorate: Communities
Service Plan: Housing Needs

HOUSING STANDARDS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	179,585	139,543
Premises		
Transport		
Supplies & Services	16,675	6,500
Third Party Payments		
Transfer Payments		
Support Costs	218,505	222,319
Capital Charges		
GROSS EXPENDITURE	414,766	368,363
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(33,504)	(45,857)
Rents		
Other Income		
TOTAL INCOME	(33,504)	(45,857)
NET EXPENDITURE	381,262	322,506

SUMMARY OF VARIATIONS

Original Estimate 2023/24	381,262
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(36,228)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	(12,353)
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	(10,175)
	(58,756)
<u>Specific Service Issues</u>	
Original Estimate 2024/25	322,506

Directorate: Communities
Service Plan: Housing Standards

HOUSING STRATEGY & ENABLING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	145,400	117,221
Premises	154,607	165,061
Transport		
Supplies & Services	1,079,999	1,089,617
Third Party Payments		
Transfer Payments	712,794	764,673
Support Costs	154,568	159,812
Capital Charges		
GROSS EXPENDITURE	<u>2,247,368</u>	<u>2,296,384</u>
<u>Income</u>		
Government Grants	(712,794)	(764,673)
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income	(1,051,964)	(865,476)
TOTAL INCOME	<u>(1,764,758)</u>	<u>(1,630,149)</u>
NET EXPENDITURE	<u>482,610</u>	<u>666,235</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	482,610
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(22,934)
Changes in Capital Charges	
Contractual Inflation	12,718
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(2,264)
Other Minor Variations	<u>(5,000)</u>
	(17,480)
<u>Specific Service Issues</u>	
Increase in Lease payments to landlord	14,618
Private Sector Leasing - additional rental income	186,488
Original Estimate 2024/25	<u>666,235</u>

Directorate: Communities
Service Plan: Housing Strategy & Enabling

INDEPENDENT LIVING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	752,030	743,675
Premises	75,871	66,105
Transport	85,542	101,423
Supplies & Services	303,775	332,270
Third Party Payments		
Transfer Payments		
Support Costs	366,304	460,556
Capital Charges		
GROSS EXPENDITURE	1,583,522	1,704,029
<u>Income</u>		
Government Grants		
Other Grants	(42,200)	(62,200)
Sales	(513,637)	(412,918)
Fees & Charges	(361,376)	(369,886)
Rents	(8,000)	
Other Income	(350,023)	(270,600)
TOTAL INCOME	(1,275,236)	(1,115,604)
NET EXPENDITURE	308,286	588,425

SUMMARY OF VARIATIONS

Original Estimate 2023/24	308,286
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	85,897
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	200
Changes in Energy Costs	(12,200)
Business Rates Changes	268
Changes in Insurance	10,816
Changes in Fees and Charges	74,058
Cost Reductions / Fit For The Future Savings	16,475
Other Minor Variations	
	175,514
<u>Specific Service Issues</u>	
Additional Careline Funding Secured	(20,000)
Digital Hub - New Income	(74,568)
Careline Monitoring Contract	12,000
Saving on fuel for meals vehicles (now hybrid)	(3,000)
Loss of income from closure of kitchens	100,739
Increase in Leasing Costs	10,000
Changes in SLA with other boroughs for recharges	79,454
Original Estimate 2024/25	588,425

Directorate: Communities
Service Plan: Independent Living

CIVIC FUNCTIONS & EXPENSES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	81,430	64,023
Premises	2,750	
Transport	6,060	1,149
Supplies & Services	50,393	16,843
Third Party Payments		
Transfer Payments		
Support Costs	48,896	52,407
Capital Charges		
GROSS EXPENDITURE	189,528	134,422
<u>Income</u>		
Government Grants		
Other Grants		
Sales	(10,000)	(7,000)
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME	(10,000)	(7,000)
NET EXPENDITURE	179,528	127,422

SUMMARY OF VARIATIONS

Original Estimate 2023/24		179,528
<u>General Budget Pressures</u>		
Changes in Management and Administration costs	(13,895)	
Changes in Capital Charges		
Contractual Inflation		
Changes in FM, Cleaning & Security Contracts		
Changes in Energy Costs		
Business Rates Changes		
Changes in Insurance		
Changes in Fees and Charges		
Cost Reductions / Fit For The Future Savings	(30,850)	
Other Minor Variations	(7,361)	
		(52,106)
<u>Specific Service Issues</u>		
Original Estimate 2024/25		127,422

Directorate: Corporate
Service Plan: Civic Functions & Expenses

CORPORATE MANAGEMENT & MEMBERS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	2,462,934	2,407,664
Premises		
Transport		
Supplies & Services	7,666	779,235
Third Party Payments		
Transfer Payments		
Support Costs	1,386,588	1,467,000
Capital Charges		
GROSS EXPENDITURE	<u>3,857,188</u>	<u>4,653,899</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income	<u>(124,943)</u>	<u>(124,943)</u>
TOTAL INCOME	<u>(124,943)</u>	<u>(124,943)</u>
NET EXPENDITURE	<u><u>3,732,245</u></u>	<u><u>4,528,956</u></u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	3,732,245
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	25,142
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	<u>(6,663)</u>
	18,479
<u>Specific Service Issues</u>	
Procurement savings delivered but reflected in other service plans where the procurement savings are being made	550,000
Saving on subscriptions	(20,000)
Original Estimate 2024/25	<u><u>4,280,724</u></u>

Directorate: Corporate
Service Plan: Corporate Management & Members

ELECTIONS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	253,675	285,846
Premises	24,000	26,000
Transport	250	4,000
Supplies & Services	57,182	129,982
Third Party Payments		
Transfer Payments		
Support Costs	181,981	185,369
Capital Charges		
GROSS EXPENDITURE	517,088	631,197
<u>Income</u>		
Government Grants		
Other Grants		
Sales	(2,000)	(2,000)
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME	(2,000)	(2,000)
NET EXPENDITURE	515,088	629,197

SUMMARY OF VARIATIONS

Original Estimate 2023/24	515,088
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	35,559
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	(7,130)
	28,429
<u>Specific Service Issues</u>	
2023/24 budget for Borough Elections set too low	85,680
Original Estimate 2024/25	629,197

Directorate: Corporate
 Service Plan: Elections

MARKETING COMMUNICATIONS

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	138,986	100,020
Premises		
Transport		
Supplies & Services	67,747	43,690
Third Party Payments		
Transfer Payments		
Support Costs	51,717	53,600
Capital Charges		
GROSS EXPENDITURE	<u>258,450</u>	<u>197,311</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income		
TOTAL INCOME	<u> </u>	<u> </u>
NET EXPENDITURE	<u><u>258,450</u></u>	<u><u>197,311</u></u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	258,450
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(37,082)
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	(10,000)
Other Minor Variations	
	<u>(47,082)</u>
<u>Specific Service Issues</u>	
Saving on resident engagement (advertising)	(4,960)
Saving on public relations	(9,097)
Original Estimate 2024/25	<u><u>197,311</u></u>

Directorate: Corporate
Service Plan: Marketing & Communications

HOUSING BENEFITS & COUNCIL TAX

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	684,132	689,267
Premises		
Transport	80	80
Supplies & Services	15,960	8,000
Third Party Payments		
Transfer Payments	18,241,110	18,241,110
Support Costs	379,326	426,931
Capital Charges		
GROSS EXPENDITURE	19,320,608	19,365,388
<u>Income</u>		
Government Grants	(18,507,839)	(18,413,962)
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income	(376,430)	(376,430)
TOTAL INCOME	(18,884,269)	(18,790,392)
NET EXPENDITURE	436,339	574,996

SUMMARY OF VARIATIONS

Original Estimate 2023/24	436,339
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	52,740
Changes in Capital Charges	
Contractual Inflation	12,345
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	(772)
	64,313
<u>Specific Service Issues</u>	
Council Tax Admin Allowance now part of RSG	82,184
Saving on subscriptions	(7,840)
Original Estimate 2024/25	574,996

Directorate: Corporate
Service Plan: Housing Benefits & Council Tax

LICENSING

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	82,024	89,509
Premises		
Transport		
Supplies & Services	14,500	11,100
Third Party Payments		
Transfer Payments		
Support Costs	220,774	195,559
Capital Charges		
GROSS EXPENDITURE	<u>317,299</u>	<u>296,168</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(257,158)	(346,038)
Rents		
Other Income	(11,411)	
TOTAL INCOME	<u>(268,569)</u>	<u>(346,038)</u>
NET EXPENDITURE	<u>48,730</u>	<u>(49,870)</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24		48,730
<u>General Budget Pressures</u>		
Changes in Management and Administration costs	(17,731)	
Changes in Capital Charges		
Contractual Inflation		
Changes in FM, Cleaning & Security Contracts		
Changes in Energy Costs		
Business Rates Changes		
Changes in Insurance		
Changes in Fees and Charges	(88,880)	
Cost Reductions / Fit For The Future Savings		
Other Minor Variations	8,011	
		(98,600)
<u>Specific Service Issues</u>		
Original Estimate 2024/25		<u>(49,870)</u>

Directorate: Corporate
Service Plan: Licensing

LOCAL LAND CHARGES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	85,416	104,369
Premises		
Transport		
Supplies & Services	32,173	32,944
Third Party Payments		
Transfer Payments		
Support Costs	40,499	46,107
Capital Charges		
GROSS EXPENDITURE	<u>158,089</u>	<u>183,420</u>
<u>Income</u>		
Government Grants		
Other Grants		
Sales		
Fees & Charges	(263,689)	(207,896)
Rents		
Other Income		
TOTAL INCOME	<u>(263,689)</u>	<u>(207,896)</u>
NET EXPENDITURE	<u>(105,600)</u>	<u>(24,476)</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	(105,600)
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	24,560
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	55,793
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	<u>771</u>
	81,124
<u>Specific Service Issues</u>	
Original Estimate 2024/25	<u>(24,476)</u>

Directorate: Corporate
Service Plan: Local Land Charges

REVENUE COLLECTION

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	773,253	735,975
Premises		
Transport		
Supplies & Services	3,040	1,500
Third Party Payments		
Transfer Payments		
Support Costs	361,784	408,166
Capital Charges		
GROSS EXPENDITURE	<u>1,138,077</u>	<u>1,145,641</u>
<u>Income</u>		
Government Grants	(135,000)	(135,000)
Other Grants		
Sales		
Fees & Charges		
Rents		
Other Income	(110,000)	(110,000)
TOTAL INCOME	<u>(245,000)</u>	<u>(245,000)</u>
NET EXPENDITURE	<u>893,077</u>	<u>900,641</u>

SUMMARY OF VARIATIONS

Original Estimate 2023/24	893,077
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	9,103
Changes in Capital Charges	
Contractual Inflation	
Changes in FM, Cleaning & Security Contracts	
Changes in Energy Costs	
Business Rates Changes	
Changes in Insurance	
Changes in Fees and Charges	
Cost Reductions / Fit For The Future Savings	
Other Minor Variations	<u>(1,540)</u>
	7,563
<u>Specific Service Issues</u>	
Original Estimate 2024/25	<u>900,641</u>

Directorate: Corporate
Service Plan: Revenue Collection

PROPERTY SERVICES

REVENUE ESTIMATES

	ORIGINAL ESTIMATE 2023/24 £	ORIGINAL ESTIMATE 2024/25 £
<u>Expenditure</u>		
Employees	1,149,346	997,731
Premises	5,030,679	6,441,943
Transport	3,000	3,000
Supplies & Services	707,359	817,270
Third Party Payments		
Transfer Payments		
Support Costs	624,335	484,393
Capital Charges	354,932	354,932
GROSS EXPENDITURE	7,869,651	9,099,268
<u>Income</u>		
Government Grants		
Other Grants		
Sales	(37,000)	(37,000)
Fees & Charges	(252,448)	(208,579)
Rents	(19,777,779)	(13,321,385)
Other Income	(537,213)	(446,617)
TOTAL INCOME	(20,604,440)	(14,013,581)
NET EXPENDITURE	(12,734,789)	(4,914,313)

SUMMARY OF VARIATIONS

Original Estimate 2023/24	(12,734,789)
<u>General Budget Pressures</u>	
Changes in Management and Administration costs	(291,557)
Changes in Capital Charges	
Contractual Inflation	39,170
Changes in FM, Cleaning & Security Contracts	(100)
Changes in Energy Costs	476,890
Business Rates Changes	426,061
Changes in Insurance	90,483
Changes in Fees and Charges	43,869
Cost Reductions / Fit For The Future Savings	(541,820)
Other Minor Variations	28,832
	271,828
<u>Specific Service Issues</u>	
Property Services & FM Management software	11,868
Utilities Rent non-rechargeable	20,000
On-going Public Convenience costs (without demolition)	10,000
Rent - disposals	2,272,829
Rent - lease events (new, terminations and renewals)	4,320,912
Water Drainage & Flood Consultants	80,000
Service Charge (including void properties)	833,040
Original Estimate 2024/25	(4,914,313)

Directorate: Corporate
Service Plan: Property Services